

# Management Discussion 

Third quarter 2019

## General Information

The Bank operates under a General License granted by the Superintendence of Banks of Panama ("SBP"), which allows it to carry out banking business in Panama and abroad. All references to "we," "us," "our," "the Bank" and "Banco General" are to Banco General, S.A., a corporation (Sociedad anónima) organized under the laws of Panama, and, unless otherwise indicated or the context otherwise requires, its consolidated subsidiaries.

The following discussion is based on information contained in the Condensed Consolidated Interim Financial Information and supplementary financial information contained in this document. Certain amounts (including percentages) appearing here have been rounded.

The Bank prepares its consolidated financial statements in accordance with the International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB). Effective January 1, 2019, we adopted IFRS 16, Leases, which replaces IAS 17, Leases. Due to the application of IFRS 16 and our election not to restate prior period information, as permitted by the standard, the data of the financial statements are not comparable with previous years. Please refer to Note 3(a) "Summary of Significant Accounting Policies" of the Condensed Consolidated Interim Financial Information as of September 2019, for more information.

## I. ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

## Total Assets

As of September 30, 2019, the Bank's gross loan portfolio increased $2.0 \%$ from US\$11,846.1 million in September 2018, to US $\$ 12,081.0$ million. During this period, the Bank's residential mortgage portfolio grew $5.3 \%$, to US $\$ 4,490.3$ million; the consumer loan portfolio grew $7.4 \%$, to US $\$ 1,875.1$ million; the corporate loan portfolio, comprised of both local and regional corporate clients, decreased $2.2 \%$ to US $\$ 5,162.6$ million, and other loans (comprised of pledge loans, overdrafts and financial leases) decreased from US $\$ 558.1$ to US\$552.9. The Bank's local corporate loan portfolio decreased $1.0 \%$ or US $\$ 43.3$ million, to US $\$ 4,208.3$ million, and the Bank's regional corporate loan portfolio decreased $6.9 \%$, or US\$70.6 million, to US\$954.4. The Bank's total investment portfolio, made up of the Bank's primary liquid assets (comprised of cash, bank deposits and investment-grade, liquid, fixed-income investments), and its local and regional corporate fixed-income portfolio, expanded by $9.2 \%$, from US\$4,698.0 million in September 2018 to US\$5,128.2 million in September 2019.

## Total Liabilities

The Bank's total client deposits grew by US\$703.5 million, or $6.1 \%$, to US $\$ 12,235.6$ million. Client time deposits, the Bank's main source of funding, increased by US\$521.8 million, to US\$6,226.3 million, representing $50.9 \%$ of total client deposits as of September 30, 2019, with an average remaining life of 16.2 months, and $74.1 \%$ having original maturities of more than one year. Savings accounts grew by US $\$ 99.0$ million, to US $\$ 3,514.5$ million or $28.7 \%$ of total client deposits, while demand deposits increased by US $\$ 82.7$ million to US $\$ 2,494.7$ million as of September 30, 2019, representing 20.4\% of client's deposits.

In keeping with the Bank's financial policies, we have been able to develop and access medium- and long-term funding alternatives. As of September 30, 2019, the Bank's total medium and long-term borrowings and placements decreased by US $\$ 384.5$ million, or $12.7 \%$, to US $\$ 2,632.1$ million as compared to the same period in 2018.

During the last twelve months, we have accessed various financing sources, including a 4 -year term financing for US\$200 million, syndicated among twelve commercial banks in the United States, Europe and Asia, in October 2018.

## Equity

As of September 30, 2019, the Bank's equity grew by $13.0 \%$, or US\$284.0 million, from US\$2,188.7 million as of September 30, 2018 to US $\$ 2,472.7$ million as of September 30, 2019, driven by an increase in retained earnings of US\$207.3 million, with the Bank retaining $55.7 \%$ of net income for the nine months ended. The Bank's solid capital base allowed it to absorb a $4.9 \%$ asset growth, while maintaining healthy capitalization levels, with an equity to total assets ratio of $13.1 \%$ as of September 30, 2019, compared with $12.1 \%$ as of September 30, 2018.

## A. Liquidity and Funding Sources

The Bank's Assets and Liabilities Committee ("ALCO") is responsible for developing and proposing policies relating to the management of the Bank's assets and liabilities, to enable us to maintain interest rate, market, maturity and liquidity, and foreign exchange exposures, within the Bank's established limits while maximizing the return on shareholders' equity.

The Bank's asset and liability management policy seeks to ensure sufficient liquidity is available to honor withdrawals of deposits, to make payments upon maturity of other liabilities, to extend loans or other forms of credit, and to meet the working capital needs.

The treasury department is responsible for managing the Bank's liquidity and funding positions, as well as executing the Bank's investment strategy. The Bank's current policy requires high absolute levels of liquidity composed of high quality liquid assets, a key pillar of the Bank's financial strategy.

Consistent with the Bank's conservative financial policies, we have historically maintained high levels of liquidity in investment-grade liquid investments, which are complemented by: (i) an adequate asset and liability maturity structure, (ii) a diversified and stable deposit base, (iii) medium and long-term financing (representing $14.5 \%$ of total liabilities); and (iv) low levels of short-term institutional liabilities ( $2.4 \%$ of total liabilities), all of which gives us a very stable asset and liability structure in the Bank's balance sheet.

The Bank's primary liquidity ratio, measured in terms of liquid assets (comprised of cash, bank deposits and investment-grade, liquid, fixed-income investments) to total deposits and borrowings, was $28.0 \%$ as of September 30, 2019, with US $\$ 4,142.8$ million in primary liquidity. Liquid assets increased $10.0 \%$, from US $\$ 3,767.6$ million as of September 30, 2018, and a liquidity ratio of $26.1 \%$. The Bank's total primary liquidity has an average credit rating of AA-; $48.4 \%$ of liquid assets are AAA rated investments. As of September 30, 2019, these liquid assets represented $33.9 \%$ of total deposits, and $21.9 \%$ of total assets.

In addition to its internal liquidity requirements, the Bank must comply with liquidity requirements established by the Superintendence of Banks of Panama (SBP), which require liquid assets of no less than $30 \%$ of selected deposits received, with maturities of less than 186 days, excluding subsidiaries and pledge deposits. For the calculation of this indicator, the SBP allows all loan installments and maturities classified as standard with a term of less than 186 days to be considered liquid assets, in addition to those used for the calculation of internal liquidity, for up to $30 \%$ of the total liquid assets used. As of September 30, 2019, the Bank maintained a regulatory liquidity of $36.8 \%$, complying with the requirements established by law.

## Loan Portfolio

The Bank's loan portfolio is well diversified across clients, products and borrowers segments. As of September 30, 2019, total loans amounted to US $\$ 12,081.0$ million, of which $42.7 \%$ was comprised of corporate loans ( $34.8 \%$ local corporate loans and $7.9 \%$ foreign corporate loans), $52.7 \%$ of retail loans ( $37.2 \%$ residential mortgages and $15.5 \%$ consumer loans); and $4.6 \%$ in other loans (comprising of pledged loans, overdrafts, and financial leases).

In order to reduce the risk of credit losses, we emphasize the granting of loans secured by collateral, particularly single-family residences, properties and deposits, in addition to applying strict underwriting guidelines and "know your customer" policies. As of September 30, 2019, $78.6 \%$ of all loans were secured by residential or commercial properties or deposits in the Bank; $71.9 \%$ of all loans were secured by first lien mortgages on land and improvements (residential mortgages, commercial mortgages and interim construction loans), and $6.7 \%$ was backed by collateral of deposits and other guarantees at the Bank (secured loans and overdrafts). The combination of appropriate underwriting policies and high-quality guaranties has resulted in historically low levels of charge-offs, averaging $0.49 \%$ of total loans annually for the two years ended September 30, 2019.

As of September 30, 2019, $89.5 \%$ of the Bank's loan portfolio was placed with local clients, who are borrowers (individuals and corporations) established in Panama, and $10.5 \%$ was placed with regional clients based in Costa Rica, Mexico, Colombia, Guatemala, El Salvador and Peru, and with our universal banking subsidiary in Costa Rica, Banco General (Costa Rica), S.A., which has 11 branches. As of September 30, 2019, 99.9\% of the Bank's loans were denominated in US dollars, which is legal tender in Panama. The Bank segments its portfolios according to type of loan, economic activity, and income group, among other variables. In addition, the Bank's credit policies provide for managing concentration within economic sectors, in the case of corporate loans, and provide various underwriting criteria, depending on the level of income, in the case of retail lending.

The following table summarizes the composition of the loan portfolio by type of loan as of September 30, 2019 and 2018, and as of December 31, 2018, 2017 and 2016:

As of September 30
As of December 31

| 2019 | 2018 | \% Change | 2018 | 2017 |
| :---: | :---: | :---: | :---: | :---: |
|  | (in thousands of U.S. dollars, except for percentages) | 2016 |  |  |

## Local Loans

Commercial
Interim construction loans
Lines of credit
Residential mortgage loans
Commercial mortgage loans
Installment loans to individuals
Pledge loans and overdrafts
Leasing

| 476,006 | 384,110 | $23.9 \%$ | 355,306 | 371,838 | 300,783 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 614,062 | 801,732 | $-23.4 \%$ | 700,899 | 807,678 | 780,855 |
| $1,113,061$ | $1,206,603$ | $-7.8 \%$ | $1,235,506$ | $1,301,407$ | $1,233,583$ |
| $4,262,875$ | $4,013,014$ | $6.2 \%$ | $4,091,043$ | $3,798,892$ | $3,405,347$ |
| $2,005,150$ | $1,859,114$ | $7.9 \%$ | $1,920,858$ | $1,789,765$ | $1,644,394$ |
| $1,858,836$ | $1,729,594$ | $7.5 \%$ |  | $1,776,981$ | $1,652,578$ |
| 384,403 | 360,751 | $6.6 \%$ |  | $1,513,916$ |  |
| 100,278 | 109,190 | $-8.2 \%$ |  | 108,335 | 333,660 |
|  | 3120 | 120,391 | 124,878 |  |  |
| $\mathbf{1 0 , 8 1 4 , 6 7 0}$ | $\mathbf{1 0 , 4 6 4 , 1 0 9}$ | $\mathbf{3 . 4 \%}$ |  | $\mathbf{1 0 , 5 4 5 , 5 2 9}$ | $\mathbf{1 0 , 1 7 6 , 2 0 9}$ |
| $\mathbf{9 , 3 1 7 , 2 4 6}$ |  |  |  |  |  |

## Foreign Loans

| Commercial | 367,237 | 366,865 | 0.1\% | 447,699 | 382,626 | 518,113 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interim construction loans | 0 | 3,100 | -100.0\% | 3,100 | 0 | 0 |
| Lines of credit | 329,627 | 390,414 | -15.6\% | 351,265 | 317,635 | 307,604 |
| Residential mortgage loans | 227,470 | 251,807 | -9.7\% | 249,376 | 254,472 | 251,639 |
| Commercial mortgage loans | 257,488 | 264,527 | -2.7\% | 259,581 | 259,842 | 276,622 |
| Installment loans to individuals | 16,311 | 17,160 | -5.0\% | 16,779 | 17,034 | 15,367 |
| Pledge loans and overdrafts | 68,228 | 88,136 | -22.6\% | 79,055 | 98,242 | 82,419 |
| Total Foreign Loans | 1,266,361 | 1,382,010 | -8.4\% | 1,406,855 | 1,329,851 | 1,451,764 |
| Total Loans | 12,081,031 | 11,846,119 | 2.0\% | 11,952,385 | 11,506,061 | 10,769,010 |
| Allowance for loan losses | 159,402 | 153,711 | 3.7\% | 158,531 | 144,832 | 128,917 |
| Unearned discount | 42,877 | 40,383 | 6.2\% | 41,104 | 38,255 | 35,511 |
| Total loans, net | 11,878,752 | 11,652,025 | 1.9\% | 11,752,749 | 11,322,974 | 10,604,582 |

As of September 30, 2019, the Bank's loan portfolio maintained low levels of non-accrual loans with levels of $1.04 \%$ (September 2018: $0.94 \%$ ) and past due loans of $1.22 \%$ (September 2018: 1.29\%). As of September 30, 2019, the Bank's loan loss reserve coverage of past due loans was 107.97\% (September 2018: 100.25\%), and the coverage of non-accrual loans was 126.44\% (September 2018:138.05\%); charge-offs amounted to US\$51.5 million or $0.57 \%$ (September 2018: 0.45\%) of total loans. The growth in charge-offs resulted from an increase in corporate loan charge offs of 15 basis points, from $0.01 \%$ in the third quarter of 2018 to $0.16 \%$ in the third quarter of 2019; the loans charge off had specific reserves that covered the charge-offs amount, thus not impacting the provision for the period.

The Bank's charge-offs have been historically low; we attribute such behavior to the following factors: (i) the application of rigid and consistent underwriting policies over time; (ii) the Bank's preference to extend high-quality secured loans with collateral from residential and commercial properties, whose quality and value are carefully evaluated; and (iii) the diligent monitoring of the performance of the loans and our collection process.

## Non-accrual Loans

The SBP requires the classification of a loan on non-accrual status if any of the following conditions exist: (i) principal and interest payments past due level has reached the limits established by the SBP (91 or more days of principal and/or interest payments past due for all loans, except for mortgages which cease accruing interest after

120 days past due and overdrafts after 30 days past due); or (ii) the debtor's financial condition, whether individual or corporate, has suffered material adverse effects (payment capacity deterioration, collateral weakness, and other factors known to us, such as fraud, death of the debtor, or personal or corporate bankruptcy) that puts our ability to collect the loan at risk.

The following table presents non-accrual loans, according to loan type, as of September 30, 2019, and 2018, and as of December 31, 2018, 2017 and 2016:

| As of September 30 |  |  | As of December 31 |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 2019 | 2018 | $\%$ Change |  | 2018 | 2017 | 2016 |

(in thousands of U.S. dollars, except for percentages)

## Non accrual loans

| Commercial | 6,657 | 170 | 3816.5\% | 8,931 | 395 | 5,608 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interim construction loans | 1,966 | 6,176 | -68.2\% | 2,424 | 7,238 | 6,170 |
| Lines of credit | 6,330 | 6,014 | 5.3\% | 15,157 | 6,525 | 4,389 |
| Residential mortgage loans | 52,091 | 40,228 | 29.5\% | 41,370 | 26,529 | 16,283 |
| Preferential mortgage loans | 16,931 | 15,695 | 7.9\% | 15,335 | 15,346 | 17,345 |
| Commercial mortgage loans | 17,945 | 12,470 | 43.9\% | 8,580 | 11,106 | 9,427 |
| Installment loans to individuals | 23,811 | 28,833 | -17.4\% | 22,499 | 20,811 | 19,147 |
| Pledge loans and overdrafts | 264 | 830 | -68.2\% | 399 | 587 | 641 |
| Leasing and factoring | 78 | 928 | -91.6\% | 906 | 1,193 | 935 |
| Total Non accrual loans | 126,071 | 111,343 | 13.2\% | 115,601 | 89,729 | 79,947 |
| Total Loans | 12,081,031 | 11,846,119 |  | 11,952,385 | 11,506,061 | 10,769,010 |
| Allowance for loan losses | 159,402 | 153,711 |  | 158,531 | 144,832 | 128,917 |
| Non accrual loans as a percentage of total loans | 1.04\% | 0.94\% |  | 0.97\% | 0.78\% | 0.74\% |
| Allowance for loans losses as a percentage of non accrual loans | 126.44\% | 138.05\% |  | 137.14\% | 161.41\% | 161.25\% |

## Past Due Loans

The Bank classifies its loan portfolio according to: (i) the status of principal and interest payments (current, overdue within 31-90 days, and past due more than 90 days), and (ii) the principal payment status of a loan at final maturity as: (a) current, or (b) past due, if not paid after 30 days of the final maturity of the loan.

The following table presents past due loans, according to loan type, as of September 30, 2019 and 2018, and as of December 31, 2018, 2017 and 2016.

| As of September 30 |  |  |
| :---: | :---: | :---: |
| 2019 | 2018 | \% Change |

(in thousands of U.S. dollars, except for percentages)

## Past due loans

## Commercial

Interim construction loans
Lines of credit
Residential mortgage loans
Preferential mortgage loans
Commercial mortgage loans
Installment loans to individuals
Pledge loans and overdrafts
Leasing and factoring
Total past due loans

## Total Loans

Allowance for loan losses
Past due loans as a percentage of total loans
Allowance for loan losses as percentage of past due loans

| 6,657 | 180 | $3598.9 \%$ | 8,931 | 385 | 5,608 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 1,966 | 6,176 | $-68.2 \%$ | 2,424 | 7,238 | 6,170 |
| 7,402 | 9,735 | $-24.0 \%$ | 14,426 | 6,486 | 4,489 |
| 66,260 | 63,533 | $4.3 \%$ | 54,594 | 43,510 | 31,449 |
| 26,334 | 31,039 | $-15.2 \%$ | 24,373 | 26,055 | 24,873 |
| 14,993 | 11,926 | $25.7 \%$ | 8,618 | 11,173 | 9,347 |
| 23,453 | 28,455 | $-17.6 \%$ | 22,413 | 20,711 | 19,110 |
| 498 | 1,357 | $-63.3 \%$ | 1,131 | 1,344 | 1,074 |
| 78 | 928 | $-91.6 \%$ | 906 | 1,193 | 444 |
|  | $\mathbf{1 4 7 , 6 4 1}$ | $\mathbf{1 5 3 , 3 2 9}$ | $\mathbf{- 3 . 7 \%}$ | $\mathbf{1 3 7 , 8 1 5}$ | $\mathbf{1 1 8 , 0 9 6}$ |
|  |  |  |  |  |  |
| $12,081,031$ | $11,846,119$ |  | $11,952,385$ | $11,506,061$ | $10,769,010$ |
| 159,402 | 153,711 |  | 158,531 | 144,832 | 128,917 |
| $1.22 \%$ | $1.29 \%$ |  | $1.15 \%$ | $1.03 \%$ | $0.95 \%$ |
| $107.97 \%$ | $100.25 \%$ |  | $115.03 \%$ | $122.64 \%$ | $125.70 \%$ |

## Allowance for Loan Losses

Provisions for loan losses are accounted for as charges on income and added to the allowance for loan losses to maintain reserves at the required level. Any subsequent charge-offs are applied against this allowance.

The Bank's reserve levels have historically provided adequate coverage of non-accrual loans, amounting to $126.44 \%$ as of September 30, 2019. Additionally, the Bank's allowance for loan losses exceeds the requirements established by the SBP. As of September 30, 2019, the Bank's loan loss provision amounted to $1.32 \%$ of total loans.

The following table presents the breakdown of the allowance for loans losses as of September 30, 2019, and 2018 and as of December 31, 2018, 2017 and 2016:

|  | As of September 30 |  |  | As of December 31 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | (\%) Change | 2018 | 2017 | 2016 |
|  | (in thousands of U.S. dollars, except for percentages) |  |  |  |  |  |
| Allowance at the beginning of period | 158,531 | 144,832 | 9.5\% | 144,832 | 128,917 | 112,275 |
| Change due to implementation of IFRS 9 | 0 | 413 | -100.0\% | 413 | 0 | 0 |
| Provision charged to expenses, net of recoveries | 32,475 | 31,748 | 2.3\% | 41,983 | 44,485 | 45,532 |
| Charge offs: |  |  |  |  |  |  |
| Commercial | 6,145 | 171 | 3490.9\% | 249 | 220 | 832 |
| Interim construction loans | 415 | 0 | 100.0\% | 207 | 261 | 0 |
| Lines of credit | 6,478 | 162 | 3887.7\% | 607 | 1,462 | 1,909 |
| Residential mortgage loans | 1,247 | 578 | 115.7\% | 885 | 712 | 354 |
| Commercial mortgage loans | 93 | 397 | -76.7\% | 397 | 4 | 1,842 |
| Installment loans to individuals | 36,019 | 38,376 | -6.1\% | 48,787 | 46,663 | 41,815 |
| Auto | 1,635 | 1,405 | 16.4\% | 1,869 | 1,543 | 1,128 |
| Personal | 23,169 | 25,239 | -8.2\% | 31,147 | 32,525 | 30,942 |
| Credit cards | 11,215 | 11,732 | -4.4\% | 15,771 | 12,595 | 9,745 |
| Pledge loans and overdrafts | 752 | 315 | 139.0\% | 484 | 349 | 336 |
| Leasing and factoring | 333 | 114 | 191.7\% | 133 | 267 | 0 |
| Total charge offs | 51,483 | 40,114 | 28.3\% | 51,750 | 49,938 | 47,088 |
| Recoveries | 19,878 | 16,832 | 18.1\% | 23,053 | 21,368 | 18,198 |
| Allowance at the end of period | 159,402 | 153,711 | 3.7\% | 158,531 | 144,832 | 128,917 |
| Total Loans | 12,081,031 | 11,846,119 |  | 11,952,385 | 11,506,061 | 10,769,010 |
| Allowance for loan losses as percentage of total loans | 1.32\% | 1.30\% |  | 1.33\% | 1.26\% | 1.20\% |
| Net charge-off to total loans ${ }^{(1)}$ | 0.35\% | 0.26\% |  | 0.24\% | 0.25\% | 0.27\% |
| Charge-offs to total loans ${ }^{(1)}$ | 0.57\% | 0.45\% |  | 0.43\% | 0.43\% | 0.44\% |

## B. Capital Resources

The cornerstone of our overall financial strategy is our strong capital position, which exceeds local and international regulatory requirements contained in the Basel Accords, that has supported our investment grade ratings, which we have held since 1997, from Fitch (BBB+/Stable) and Standard \& Poor's (BBB+/Stable).

As of September 30, 2019, our total regulatory capital amounted to US\$2,640.3 million, or $272.6 \%$ of the total minimum capital required (Tier I and Tier II capital). The ratio of total capital to risk-weighted assets was 21.81\%, comprised entirely of Tier I capital. Based on the Bank's total risk-weighted assets of US $\$ 12,107.0$ million as of September 30, 2019, in accordance with local regulatory requirements, we must maintain a total capital of $8 \%$, or US $\$ 968.6$ million. Our shareholder's equity to total assets ratio was $13.06 \%$ as of September 2019; with a dividend payout ratio averaging $56.90 \%$ of our net income over the last five years ended December 31, 2018.

Additionally, Agreement 4-2013, which entered in effect in fiscal year 2014, requires banks to establish a Dynamic Reserve, defined as a general reserve to cover future unexpected losses in the loan portfolio classified as standard (the "Dynamic Reserve"), and also establishes that the Dynamic Reserve cannot be lower than 1.25\%, nor higher than $2.50 \%$ of the risk-weighted loan portfolio classified as standard.

The Dynamic Reserve is presented within legal reserves in the equity section of the Bank's financial statements.
The Dynamic Reserve balance is considered part of the regulatory capital if the Bank's regulatory capital exceeds the minimum of $8 \%$ of risk-weighted assets to capital. As of September 30, 2019, the Dynamic Reserve balance was US\$151.1 million.

The Bank's securities brokerage, insurance and pension fund management subsidiaries are also subject to minimum capital requirements stipulated under Panamanian law. As of September 30, 2019, all subsidiaries are in compliance with all of the minimum capital requirements applicable under the regulations.

The following table presents information regarding the Bank's capital levels as of September 30, 2019 and 2018, and as of December 31, 2018, 2017 and 2016:

| As of September 30 |  |  | As of December 31 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | 2017 | 2018 |  |

(in thousands of U.S. dollars, except for percentages)
Regulatory Primary Capital (Tier 1)

| Common Shares | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Legal reserve | 183,887 | 181,469 | 182,341 | 180,080 | 178,381 |
| Other items comprehensive income | 87,253 | 13,234 | 3,642 | 35,797 | 32,287 |
| Retained earnings | 1,700,776 | 1,493,462 | 1,498,282 | 1,329,585 | 1,121,180 |
| Less: Regulatory adjustments | 49,271 | 60,493 | 57,802 | 61,725 | 64,343 |
| Total Regulatory Primary Capital (Tier 1) | 2,422,646 | 2,127,672 | 2,126,463 | 1,983,736 | 1,767,505 |
| Additional Primary Capital (Tier I) |  |  |  |  |  |
| Subordinated debt - perpetual bonds | 217,680 | 217,680 | 217,680 | 217,680 | 217,680 |
| Total Additional Primary Capital | 217,680 | 217,680 | 217,680 | 217,680 | 217,680 |
| Total Primary Capital | 2,640,326 | 2,345,352 | 2,344,143 | 2,201,416 | 1,985,185 |
| Secondary Capital (Tier II) |  |  |  |  |  |
| Subordinated debt - perpetual bonds | 0 | 0 | 0 | 0 | 0 |
| Total Secondary Capital | 0 | 0 | 0 | 0 | 0 |
| Total Capital (Tier I + Tier II) | 2,640,326 | 2,345,352 | 2,344,143 | 2,201,416 | 1,985,185 |
| Risk-weighted assets | 12,107,029 | 11,829,669 | 12,053,460 | 11,521,593 | 10,684,527 |
| Capital ratios |  |  |  |  |  |
| Total Primary Capital (Tier 1) | 21.81\% | 19.83\% | 19.45\% | 19.11\% | 18.58\% |
| Total capital (Tier I + Tier II) | 21.81\% | 19.83\% | 19.45\% | 19.11\% | 18.58\% |

The relative high levels of capitalization shown by the Bank reflect the commitment of the Board of Directors to maintain a solid capital base, which supports its depositors and allows it to meet growth needs, as well as unexpected adverse events that may affect the Bank's operations.

## C. Results of Operations for the three and nine months ended September 30, 2019 and 2018

The following table presents the Bank's principal consolidated results of operations for the three and nine months ended September 30, 2019 and 2018:

For the Three Months Ended September 30 For the Nine Months Ended September 30

| 2019 | 2018 | (\%) Change | 2019 | 2018 | (\%) Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands of U.S. dollars, except for percentages) |  |  |  |  |  |
| 177,794 | 164,750 | 7.9\% | 522,506 | 482,519 | 8.3\% |
| $(10,725)$ | $(9,695)$ | 10.6\% | $(35,394)$ | $(32,343)$ | 9.4\% |
|  |  |  |  |  | 0.0\% |
| 58,817 | 52,772 | 11.5\% | 167,525 | 155,869 | 7.5\% |
| 8,834 | 7,583 | 16.5\% | 24,591 | 21,821 | 12.7\% |
| 2,036 | $(1,026)$ | 298.4\% | 10,980 | $(9,172)$ | 219.7\% |
| 7,065 | 6,367 | 11.0\% | 21,060 | 16,633 | 26.6\% |
| $(23,608)$ | $(21,089)$ | 11.9\% | $(70,242)$ | $(62,726)$ | 12.0\% |
| 53,144 | 44,606 | 19.1\% | 153,914 | 122,425 | 25.7\% |
| 77,304 | 74,144 | 4.3\% | 227,691 | 219,232 | 3.9\% |
| 2,502 | 2,510 | -0.3\% | 8,213 | 7,263 | 13.1\% |
| 145,411 | 128,027 | 13.6\% | 421,548 | 360,632 | 16.9\% |
| $(16,729)$ | $(15,835)$ | 5.6\% | $(47,523)$ | $(43,308)$ | 9.7\% |
| 128,682 | 112,192 | 14.7\% | 374,025 | 317,324 | 17.9\% |

For the three months ended September 30, 2019, the Bank's net income was US $\$ 128.68$ million, which represents an increase of US $\$ 16.49$ million, or $14.7 \%$, over the net profit of US $\$ 112.19$ million for the three months ended, September 2018. ROAE was $21.02 \%$, compared to $20.64 \%$ in 2018, and the ROAA was $2.71 \%$, as compared to $2.49 \%$ for the same period in 2018 . These results in net income, ROAE and ROAA were mainly product of the following factors:

## Net Interest and Commission Income

The following table presents the Bank's net interest and commission income and related average rate and margin information for the three and nine months ended September 30, 2019 and 2018, respectively:

For the Three Months Ended September 30 For the Nine Months Ended September 30

| $2019$ | $2018$ | \% Change | 2019 | 2018 | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: |

(in thousands of U.S. dollars, except for percentages)

| Total interest and commission income | 275,422 | 255,630 | 7.7\% | 813,445 | 740,840 | 9.8\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total interest expenses | 97,627 | 90,880 | 7.4\% | 290,939 | 258,321 | 12.6\% |
| Net interest and commission income | 177,794 | 164,750 | 7.9\% | 522,506 | 482,519 | 8.3\% |
| Average interest-earning assets | 17,271,868 | 16,677,045 | 3.6\% | 17,208,417 | 16,504,755 | 4.3\% |
| Average interest-bearing liabilities | 12,537,018 | 12,238,688 | 2.4\% | 12,544,507 | 12,107,400 | 3.6\% |
| Net interest margin ${ }^{(1)(4)}$ | 4.12\% | 3.95\% | 4.2\% | 4.05\% | 3.90\% | 3.9\% |
| Average interest rate earned ${ }^{(2)(4)}$ | 6.38\% | 6.13\% | 4.0\% | 6.30\% | 5.98\% | 5.3\% |
| Average interest rate paid ${ }^{(3)(4)}$ | 3.11\% | 2.97\% | 4.9\% | 3.09\% | 2.84\% | 8.7\% |

[^0]The $7.9 \%$ increase in net interest and commission income for the three months ended September 30, 2019, as compared to the same period for 2018, was primarily a result of: (i) an increase in the Bank's net interest margin from $3.95 \%$ in 2018 to $4.12 \%$ in 2019 , or $4.2 \%$, and (ii) a $3.6 \%$ increase in average interest-earning assets, which in turn was mainly due to an $8.4 \%$ increase in net securities and other financial assets and an $1.8 \%$ increase in the average loan portfolio, net.

The increase in the Bank's net interest margin in the three months ended September 30, 2019, as compared to the same period in 2018, was primarily as a result of an increase in the average interest rate earned on interestearning assets of 25 basis points, from $6.13 \%$ in 2018 to $6.38 \%$ in 2019 , which was driven by: (i) an increase in the rate earned on our loan portfolio which increased 35 basis points from $7.27 \%$ in 2018 to $7.62 \%$ in 2019, and (ii) an increase in the interest rate earned in securities and other financial assets, which increased 14 basis points from $3.61 \%$ to $3.75 \%$. This increase was offset by a 14 basis point increase in the average interest rate paid on average interest bearing liabilities, from $2.97 \%$ in 2018 to $3.11 \%$, which in turn was driven by: (i) a 13 basis point increase in the average rate paid on medium - and long-term borrowings and placements which increased from $4.18 \%$ in 2018 to $4.31 \%$ in 2019; and (ii) an increase in the cost of time deposits, which increased 24 basis points from $3.72 \%$ to $3.96 \%$.

## Total Interest and Commission Income

The following table presents information as to the Bank's total interest and commission income for the three and nine months ended September 30, 2019 and 2018:

|  | For the Three Months Ended September 30 |  |  | For the Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | \% Change | 2019 | 2018 | \% Change |
|  | (in thousands of U.S. dollars, except for percentages) |  |  |  |  |  |
| Total interest and commission income | 275,422 | 255,630 | 7.7\% | 813,445 | 740,840 | 9.8\% |
| Average interest - earning assets: |  |  |  |  |  |  |
| Deposits with banks | 357,766 | 368,829 | -3.0\% | 361,279 | 396,713 | -8.9\% |
| Loans, net | 11,830,621 | 11,618,064 | 1.8\% | 11,824,593 | 11,509,108 | 2.7\% |
| Securities and other financial assets | 5,083,481 | 4,690,152 | 8.4\% | 5,022,545 | 4,598,933 | 9.2\% |
| Total | 17,271,868 | 16,677,045 | 3.6\% | 17,208,417 | 16,504,755 | 4.3\% |
| Average nominal rates earned: |  |  |  |  |  |  |
| Deposits with banks ${ }^{(1)}$ | 2.82\% | 2.18\% |  | 2.57\% | 1.99\% |  |
| Loans, net ${ }^{(1)}$ | 7.62\% | 7.27\% |  | 7.48\% | 7.10\% |  |
| Securities and other financial assets ${ }^{(1)}$ | 3.75\% | 3.61\% |  | 3.80\% | 3.54\% |  |
| Total ${ }^{(1)}$ | 6.38\% | 6.13\% |  | 6.30\% | 5.98\% |  |

${ }^{(1)}$ Percentages for the three and nine months are annualized

The Bank's interest and commission income is derived principally from a diversified loan portfolio, which represented $68.5 \%$ of the Bank's total average interest earning assets, generating $81.8 \%$ of total interest and commissions income in the quarter, which increased to US $\$ 275.4$ million or a $7.7 \%$ in September 2019, from US\$255.6 million in September 2018.

The $7.7 \%$ increase in total interest and commission income for the three months ended September 30, 2019, as compared to the same period in 2018, resulted from: (i) an increase in the average rate earned on interest-earning assets which increased from $6.13 \%$ in 2018 to $6.38 \%$ in 2019 or $4.0 \%$, and (ii) a $3.6 \%$ increase in average interestearning assets as compared to the same period in 2018.

The increase in average interest-earning assets was primarily driven by a $8.4 \%$ increase in average securities and other financial assets, and a $1.8 \%$ increase in average net loans, which in turn was mainly due to: (i) an $7.4 \%$ increase in consumer loans (credit cards increased 16.1\%, and personal loans 7.4\%), and (ii) sustained growth in the residential mortgage portfolio (increased by 5.3\%).

The increase in the average rate earned on interest earning assets was primarily due to: (i) higher rates on loans which increased from $7.27 \%$ in 2018 to $7.62 \%$ in 2019, and (ii) an increase in the interest rate earned on securities and other financial assets, which increased from 3.61\% in 2018 to $3.75 \%$ in 2019.

The following table presents the effect of changes in the Bank's interest and commission income as a result of changes in: (i) the average volume of interest earning assets, and (ii) the average nominal interest rate earned during the three months ended September 30, 2019 and 2018.

Due to changes in average volume of interest - earning assets
Due to changes in average nominal interest rates earned
Increase/Decrease
Third - Quarter 2018/2019
(in thousands of U.S. dollars)

Net Change
The increase of US $\$ 594.8$ million in average interest earning assets for three months ended September 30, 2019, resulted in an increase of US $\$ 9.1$ million in interest and commission income for the period, while the increase in the average rate earned on interest-earning assets, from $6.13 \%$ to $6.38 \%$, resulted in an increase of US\$10.7 million in interest and commission income as compared to the same period in 2018.

## Total Interest Expenses

The following table presents information as to the Bank's total interest expenses for the three and nine months ended September 30, 2019 and 2018:

|  | For the Three Months Ended September 30 |  |  | For the Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | \% Change | 2019 | 2018 | \% Change |
|  | (in thousands of U.S. dollars, except for percentages) |  |  |  |  |  |
| Total interest expenses | 97,627 | 90,880 | 7.4\% | 290,939 | 258,321 | 12.6\% |
| Average interest - bearing liabilties: |  |  |  |  |  |  |
| Savings deposits | 3,496,893 | 3,397,200 | 2.9\% | 3,489,199 | 3,396,808 | 2.7\% |
| Time deposits - clients | 6,167,396 | 5,674,264 | 8.7\% | 6,037,699 | 5,605,718 | 7.7\% |
| Time deposits - interbank | 92,151 | 88,207 | 4.5\% | 86,759 | 97,868 | -11.4\% |
| Borrowings and placements | 2,780,578 | 3,079,017 | -9.7\% | 2,930,849 | 3,007,006 | -2.5\% |
| Total | 12,537,018 | 12,238,688 | 2.4\% | 12,544,507 | 12,107,400 | 3.6\% |

## Average nominal rates paid:

| Savings deposits ${ }^{(1)}$ | 0.71\% | 0.66\% | 0.68\% | 0.65\% |
| :---: | :---: | :---: | :---: | :---: |
| Time deposits - clients ${ }^{(1)}$ | 3.96\% | 3.72\% | 3.87\% | 3.61\% |
| Time deposits - interbank ${ }^{(1)}$ | 1.83\% | 1.17\% | 1.58\% | 1.14\% |
| Borrowings and placements ${ }^{(1)}$ | 4.31\% | 4.18\% | 4.40\% | 3.95\% |
| Total ${ }^{(1)}$ | 3.11\% | 2.97\% | 3.09\% | 2.84\% |

${ }^{(1)}$ Percentages for the three and nine months ended are annualized.
The Bank's total interest expenses is mainly attributable to interest paid on customer deposits, which represented $68.9 \%$ of the total interest expense for the three months ended for September 30, 2019, as compared to $64.3 \%$ for the same period in 2018.

The 7.4\% increase in total interest expenses in the three months ended September 30, 2019 as compared to the same period in 2018, was mainly a result of: (i) a 14 basis points, or $4.9 \%$ increase in the average rate paid on interest bearing liabilities, which increased from $2.97 \%$ in 2018 to $3.11 \%$ in 2019, and (ii) a $2.4 \%$ increase in average interest-bearing liabilities, compared to the same period in 2018.

The increase in average interest-bearing liabilities was mainly due to: (i) an $8.7 \%$ increase in average client time deposits, the Bank's principal source of funding, and (ii) a $2.9 \%$ growth in average savings deposits. This increase was slightly offset by a $9.7 \%$ decrease in average medium - and long-term borrowings and placements.

The increase in the average rate of interest paid on interest-bearing liabilities was mainly due to: (i) the increase in the cost of borrowings and placements, of 13 basis points, from 4.18\% as of September 2018 to $4.31 \%$ in the same period in 2019, and (ii) an increase in the cost of time deposits, which increased 24 basis points from $3.72 \%$ in 2018 to $3.96 \%$ in 2019.

The following table sets forth the effect of changes in the Bank's total interest expense as a result of changes in: (i) the average volume of interest-bearing liabilities, and (ii) the average nominal interest rates paid during the three months ended September 30, 2019 and 2018:

## Increase/Decrease

Third - Quarter 2018/2019
(in thousands of U.S. dollars)

Due to changes in average volume of interest - bearing liabilities
Due to changes in average nominal interest rates paid
Net change

2,215
4,532
6,748

The increase of US $\$ 298.3$ million in average interest-bearing liabilities for the three months ended September 30, 2019, resulted in an increase of US\$2.2 million in interest expense for the period, while the increase in the average rate paid on interest-bearing liabilities, from $2.97 \%$ to $3.11 \%$, resulted in an increase of US $\$ 4.5$ million in interest expense as compared to the same period in 2018.

## Provision for Loan Losses

The following table presents the Bank's allowance for loan losses, net of charge-offs and recoveries included in the Bank's results of operations for the three and nine months ended September 30, 2019 and 2018:

|  | For the Three Months Ended September 30 |  |  | For the Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | \% Change | 2019 | 2018 | (\%) Change |
|  | (in thousands of U.S. dollars, except for percentages) |  |  |  |  |  |
| Balance at the beggining of period | 156,172 | 152,880 | 2.2\% | 158,531 | 144,832 | 9.5\% |
| Changes due to implementation of IFRS 9 | 0 | 0 | 0.0\% | 0 | 412,548 | -100.0\% |
| Provisions charged to expenses, net of recoveries | 10,099 | 10,031 | 0.7\% | 32,475 | 31,748 | 2.3\% |
| Recovery of Charge-offs | 7,378 | 6,351 | 16.2\% | 19,878 | 16,832 | 18.1\% |
| Charge-offs | $(14,247)$ | $(15,550)$ | -8.4\% | $(51,483)$ | $(40,114)$ | 28.3\% |
| Balance at the end of period | 159,402 | 153,711 | 3.7\% | 159,402 | 153,711 | 3.7\% |
| Provisions to average loans | 0.08\% | 0.08\% |  | 0.27\% | 0.27\% |  |
| Charge-offs ${ }^{(1)}$ to average total loans | 0.47\% | 0.53\% |  | 0.57\% | 0.45\% |  |
| Allowance to total loans | 1.32\% | 1.30\% |  | 1.32\% | 1.30\% |  |

The provision, net of recoveries for loan losses of US $\$ 10.1$ million, or $0.08 \%$ of loans, was in line with the prior year as compared to the same period in 2018. The provision of US\$10.1 million covered net charge-offs of US\$6.9 million, allowing the reserve to grow by $2.07 \%$ in the quarter, increasing as a percentage of total loans to $1.32 \%$.

As of September 30, 2019, the Bank's allowance for loan losses amounted to US\$159.4 million, representing a coverage of 126.44\% (September 2018:138.05\%) of loans in non-accrual status, and a coverage of 107.97\% (September 2018: 100.25\%) of past due loans. We believe the allowance for loan losses adequately covers credit risk in the Bank's portfolio.

## Other Income, Net

The following table presents the information as to the Bank's fees, commission and other income, net for the three and nine months ended September 30, 2019 and 2018:

|  | For the Three Months Ended September 30 |  |  | For the Nine Months Ended September 30 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2019 | 2018 | (\%) Change | 2019 | 2018 | (\%) Change |
|  | (in thousands of U.S. dollars, except for percentages) |  |  |  |  |  |
| Fees and comission income, net | 35,209 | 31,682 | 11.1\% | 97,283 | 93,143 | 4.4\% |
| Insurance premiums, net | 8,834 | 7,583 | 16.5\% | 24,591 | 21,821 | 12.7\% |
| Gain (loss) on financial instruments, nt | 2,036 | $(1,026)$ | 298.4\% | 10,980 | $(9,172)$ | 219.7\% |
| Other Income, Net | 7,065 | 6,367 | 11.0\% | 21,060 | 16,633 | 26.6\% |
| Total of other income, net | 53,144 | 44,606 | 19.1\% | 153,914 | 122,425 | 25.7\% |

The $19.1 \%$ increase in total other income, net for the three months ended September 30, 2019 primarily reflects the following factors:

## Fees and Commission Income, net

The $11.1 \%$ increase in fees and commission income, net of commission expenses for the three months ended September 30, 2019, was mainly due to: (i) a $12.8 \%$ increase in credit and debit card operations and (ii) an $11.9 \%$ increase in banking services. This increase was offset by an $11.9 \%$ increase in commission and other expenses, mainly attributable to: (i) a 10.7\% increase in credit and debit card commission's charges; and (ii) a $16.9 \%$ increase in other commissions and banking services.

## Insurance Premiums, net

Net insurance premiums, increased by $16.5 \%$ for the three months ended September 30, 2019, mainly due to: (i) a growth of $10.9 \%$ in life insurance premiums in the Bank's growing portfolio of residential mortgage, credit cards and personal loans, and (ii) the growth in bancassurance.

## Gain (loss) on Financial Instruments, net

The gain on financial instruments, net of US\$2.0 for the three months ended September 30, 2019, as compared to a loss of US $\$ 1.0$ million in 2018, was principally due to a decrease in US interest rates and spread contraction.

## Other income, net

Other income, net, increased by US $\$ 0.70$ million or $11.0 \%$, in the three months ended September 30, 2019, compared to the same period in 2018 as a result of an increase in the Bank's pension fund assets returns.

## General and Administrative Expenses

The following table presents the Bank's principal general and administrative expenses for the three and nine months ended September 30, 2019 and 2018:

For the Three Months Ended September 30 For the Nine Months Ended September 30

| 2019 | 2018 | (\%) Change | 2019 | 2018 | (\%) Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands of U.S. dollars, except forpercentages) |  |  |  |  |  |
| 45,488 | 43,846 | 3.7\% | 133,867 | 129,036 | 3.7\% |
| 7,073 | 6,290 | 12.5\% | 21,585 | 18,065 | 19.5\% |
| 5,236 | 6,045 | -13.4\% | 16,460 | 19,252 | -14.5\% |
| 19,507 | 17,963 | 8.6\% | 55,778 | 52,879 | 5.5\% |
| 77,304 | 74,144 | 4.3\% | 227,691 | 219,232 | 3.9\% |

The $4.3 \%$ increase in general and administrative expenses primarily reflects the growth of the Bank's business, with an increase of $2.0 \%$ in the loan portfolio and a $2.7 \%$ increase in deposits and borrowings, as well as the following:

## Salaries and other employee expenses

Salaries and other employee expenses represented $58.8 \%$ of total general and administrative expenses for the three months ended September 30, 2019, (September 2018: 59.1\%). The 3.7\% increase in salaries and other expenses was primarily attributable to salary increases in 2019.

## Depreciation and Amortization expenses

Total depreciation and amortization expenses increased by US $\$ 0.8$ million, for the three months ended September 30 , 2019, primarily due to a US $\$ 0.95$ million increase as a result of reclassification of expenses due to the adoption of the IFRS 16.

## Premises and Equipment expenses

Premises and Equipment expenses decreased by US $\$ 0.81$ million or $13.4 \%$ for the three months ended September 30, 2019, as compared to the same period in 2018; as a result of a decrease of US $\$ 1.02$ million due to the adoption of IFRS 16, where there is no rental expense for rental agreements that apply to this standard.

## Other expenses

The $8.6 \%$ or US $\$ 1.5$ million increase in other expenses, in the three months ended September 30, 2019, compared to the same period in 2018, was mainly due to: (i) a US\$1.07 million increase in legal and professional services, and (ii) an increase of US\$0.61 million or $9.5 \%$ in other expenses.

## Taxes

Income tax, net amounted to US\$16.7 million for the three months ended September 30, 2019, as compared to US $\$ 15.8$ million in 2018; this US $\$ 0.9$ million or $5.6 \%$ increase, comes as a result of a higher taxable income as compared to the same period in 2018.

## Operational Efficiency

The Bank's operational efficiency was $33.12 \%$ for the three months ended September 30, 2019, as compared to $35.00 \%$ in 2018 , principally as a result of: (a) a moderate increase in the Bank's general and administrative expenses of $4.3 \%$, and (ii) an increase in total income of $10.2 \%$, principally caused by: (a) gain on financial instruments, net amounting to US $\$ 2.04$ million compared to a loss of US $\$ 1.03$ million in 2018, and (b) higher interest and commission income in loans and securities.

BANCO GENERAL, S.A. Y SUBSIDIARIAS
Consolidated Income Statement
For the three months ended September 30 ${ }^{\text {th }}$

|  | 30-sep-19 | 30-jun-19 | 31-mar-19 | 31-dec-18 | 30-sep-18 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands of U.S. dollars) |  |  |  |  |
| Total interest and commission income | 275,422 | 272,961 | 265,062 | 262,725 | 255,630 |
| Total interest expenses | $(97,627)$ | $(97,231)$ | $(96,080)$ | $(94,311)$ | $(90,880)$ |
| Net interest and commission income | 177,794 | 175,729 | 168,983 | 168,415 | 164,750 |
| Total Provisions, net | $(10,725)$ | $(10,776)$ | $(13,893)$ | $(13,461)$ | $(9,695)$ |
| Net interest and commission income after provisions | 167,069 | 164,953 | 155,090 | 154,954 | 155,055 |
| Other Income (expenses): |  |  |  |  |  |
| Fees and other commissions | 58,817 | 55,784 | 52,924 | 57,027 | 52,772 |
| Insurance premiums, net | 8,834 | 7,733 | 8,024 | 8,177 | 7,583 |
| Gain (loss) on financial instruments, net | 2,036 | 6,003 | 2,940 | $(2,366)$ | $(1,026)$ |
| Other income, net | 7,065 | 6,994 | 7,001 | 9,016 | 6,367 |
| Commissions expenses and other expenses | $(23,608)$ | $(23,303)$ | $(23,331)$ | $(22,552)$ | $(21,089)$ |
| Total other income, net | 53,144 | 53,212 | 47,558 | 49,303 | 44,606 |
| General and administrative expenses | $(77,304)$ | $(75,811)$ | $(74,576)$ | $(74,735)$ | $(74,144)$ |
| Equity participation in associates | 2,502 | 3,019 | 2,692 | 2,671 | 2,510 |
| Net income before income tax | 145,411 | 145,373 | 130,764 | 132,192 | 128,027 |
| Income tax, net | $(16,729)$ | $(16,612)$ | $(14,181)$ | $(15,308)$ | $(15,835)$ |
| Net income | 128,682 | 128,761 | 116,583 | 116,884 | 112,192 |

BANCO GENERAL, S.A. Y SUBSIDIARIAS
Consolidated Balance Sheet
For the three months ended September 30 ${ }^{\text {th }}$

| 30-sep-19 | 30 -jun-19 | 31-mar-19 | 31-dec-18 | 30-sep-18 |
| :--- | :--- | :--- | :--- | :--- |

Assets

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Cash and deposits with banks | 679,673 | 831,617 | 760,347 | 694,202 | 648,250 |
| Securities and other financial assets | $5,099,898$ | $4,930,860$ | $4,951,416$ | $5,188,000$ | $4,672,062$ |
| Loans | $12,081,031$ | $11,970,971$ | $12,040,009$ | $11,952,385$ | $11,846,119$ |
| Allowance for possible loans losses | $(159,402)$ | $(156,172)$ | $(164,096)$ | $(158,531)$ | $(153,711)$ |
| Unearned comissions | $(42,877)$ | $(42,303)$ | $(41,639)$ | $(41,104)$ | $(40,383)$ |
| Investments in associates | 28,321 | 30,742 | 28,655 | 26,035 | 25,954 |
| Other assets | $1,246,251$ | $1,209,734$ | 983,516 | $1,043,171$ | $1,044,139$ |
| Total assets | $\mathbf{1 8 , 9 3 2 , 8 9 5}$ | $\mathbf{1 8 , 7 7 5 , 4 5 0}$ | $\mathbf{1 8 , 5 5 8 , 2 0 8}$ | $\mathbf{1 8 , 7 0 4 , 1 5 7}$ | $\mathbf{1 8 , 0 4 2 , 4 3 0}$ |
|  |  |  |  |  |  |

## Liabilities and shareholder's equity

| Local deposits | $11,887,234$ | $11,625,143$ | $11,579,423$ | $11,668,832$ | $11,190,632$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Foreign deposits | 507,154 | 527,086 | 530,824 | 559,475 | 429,623 |
| Total Deposits | $\mathbf{1 2 , 3 9 4 , 3 8 8}$ | $\mathbf{1 2 , 1 5 2 , 2 3 0}$ | $\mathbf{1 2 , 1 1 0 , 2 4 7}$ | $\mathbf{1 2 , 2 2 8 , 3 0 7}$ | $\mathbf{1 1 , 6 2 0 , 2 5 5}$ |
| Securities sold under repurchase agreements | 241,358 | - | - | - |  |
| Medium and long term borrowings and placements | $2,173,077$ | $2,623,396$ | $2,813,281$ | $2,886,528$ | $2,798,964$ |
| Perpetual bonds | 217,680 | 217,680 | 217,680 | 217,680 | 217,680 |
| Other liabilities | $1,433,662$ | $1,388,000$ | $1,126,561$ | $1,186,619$ | $1,216,797$ |
| Shareholder's equity | $2,472,730$ | $2,394,144$ | $2,290,439$ | $\mathbf{2 , 1 8 5 , 0 2 3}$ | $2,188,734$ |
| Total liabilities and shareholder's equity | $\mathbf{1 8 , 9 3 2 , 8 9 5}$ | $\mathbf{1 8 , 7 7 5 , 4 5 0}$ | $\mathbf{1 8 , 5 5 8 , 2 0 8}$ | $\mathbf{1 8 , 7 0 4 , 1 5 7}$ | $\mathbf{1 8 , 0 4 2 , 4 3 0}$ |

Operational data (in units)

|  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Number of customers $^{(1)}$ | $1,012,692$ | 986,565 | 957,382 | 951,034 | 936,944 |
| Number of employees $^{(2)}$ | 4,712 | 4,681 | 4,694 | 4,685 | 4,693 |
| Number of branches $^{(3)}$ | 87 | 87 | 86 | 86 |  |
| Number of ATMs $^{(3)}$ | 637 | 654 | 651 | 650 | 645 |
| Assets under management ${ }^{(4)}$ | $11,608,396$ | $11,617,826$ | $11,244,951$ | $10,885,827$ | $10,965,562$ |

[^1]BANCO GENERAL, S.A. Y SUBSIDIARIAS
Financial Ratios
For the three months ended September 30 ${ }^{\text {th }}$

## Profitability and efficiency:

Net Interest Margin ${ }^{(1)(2)}$
Return on average assets ${ }^{(1)(3)}$

| 30-sep-19 | 30-jun-19 | 31-mar-19 | 31-dec-18 | 30-sep-18 |
| :--- | :--- | :--- | :--- | :--- |


| $4.12 \%$ | $4.14 \%$ | $3.93 \%$ | $3.97 \%$ | $3.95 \%$ |
| ---: | ---: | ---: | ---: | ---: |
| $2.71 \%$ | $2.76 \%$ | $2.51 \%$ | $2.54 \%$ | $2.49 \%$ |
| $21.02 \%$ | $21.89 \%$ | $20.68 \%$ | $21.20 \%$ | $20.64 \%$ |
| $33.12 \%$ | $32.68 \%$ | $34.02 \%$ | $33.91 \%$ | $35.00 \%$ |
| $1.63 \%$ | $1.62 \%$ | $1.61 \%$ | $1.63 \%$ | $1.64 \%$ |
| $24.13 \%$ | $24.39 \%$ | $23.47 \%$ | $24.14 \%$ | $22.34 \%$ |
|  |  |  |  |  |
| $27.97 \%$ | $28.09 \%$ | $27.48 \%$ | $28.16 \%$ | $26.13 \%$ |
| $36.79 \%$ | $42.50 \%$ | $42.07 \%$ | $42.65 \%$ | $38.55 \%$ |
| $97.08 \%$ | $97.32 \%$ | $98.06 \%$ | $97.15 \%$ | $101.04 \%$ |
|  |  |  |  |  |
| $21.81 \%$ | $21.28 \%$ | $20.31 \%$ | $19.45 \%$ | $19.83 \%$ |
| $20.01 \%$ | $19.47 \%$ | $18.50 \%$ | $17.64 \%$ | $17.99 \%$ |
| $21.81 \%$ | $21.28 \%$ | $20.31 \%$ | $19.45 \%$ | $19.83 \%$ |
| $13.06 \%$ | $12.75 \%$ | $12.34 \%$ | $11.68 \%$ | $12.13 \%$ |
| $57.03 \%$ | $57.06 \%$ | $52.57 \%$ | $5.03 \%$ | $55.20 \%$ |

## Asset quality:

| Past due loans ${ }^{(11)}$ /total loans | $1.22 \%$ | $1.24 \%$ | $1.28 \%$ | $1.15 \%$ | $1.29 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Non accrual loans ${ }^{(12)}$ / total loans | $1.04 \%$ | $1.01 \%$ | $1.03 \%$ | $0.97 \%$ | $0.94 \%$ |
| Allowance for possible loan losses / total loans | $1.32 \%$ | $1.30 \%$ | $1.36 \%$ | $1.33 \%$ | $1.30 \%$ |
| Allowance for possible loan losses / past due loans | $107.97 \%$ | $105.40 \%$ | $106.22 \%$ | $115.03 \%$ | $100.25 \%$ |
| Allowance for possible loan losses / non accrual loans | $126.44 \%$ | $128.83 \%$ | $131.79 \%$ | $137.14 \%$ | $138.05 \%$ |
| Charge - offs $^{(1)}$ / total loans | $0.47 \%$ | $0.85 \%$ | $0.40 \%$ | $0.39 \%$ | $0.53 \%$ |
| ${ }^{(1)}$ Percentag |  |  |  |  |  |

[^2]
## D. Perspective Analysis

The Bank shows a solid balance with a healthy capitalization of $13.06 \%$ to total assets and $21.81 \%$ to risk weighted assets compared to a minimum of $8 \%$ required for the SBP; and high levels of legal liquidity of US $\$ 2,902.0$ million (liquid investments and asset quality) or $36.79 \%$ (above the $30 \%$ required under the parameters of Accord No. 004-2008)


[^0]:    ${ }^{(1)}$ Net interest and commission income (before provisions for possible loan losses) as a percentage of average total interest-earning assets for the indicated period
    ${ }^{(2)}$ Total interest and commission income divided by average interest earning assets
    ${ }^{\text {(3) }}$ Total interest expenses divided by average interest bearing liabilities
    ${ }^{(1)}$ Percentages for the three and nine months ended are annualized

[^1]:    ${ }^{(1)}$ Total number of clients at the end of the period includes BG, BGO, BGCR and Profuturo clients.
    ${ }^{(2)}$ Total number of permanent full-time employees at the end of the period of BG \& Subsidiaries
    ${ }^{(3)}$ Total number of branches and ATMs of BG and BGCR.
    ${ }^{(1)}$ In thousands of U.S. dollars. See note 30 of the Audited Financial Statements.

[^2]:    ${ }^{(1)}$ Percentages are annualized
    ${ }^{(2)}$ Net interest margin refers to net interest and comission income divided by average interest-earning assets. Average interest-earning assets are determined on average monthly balances.
    ${ }^{(3)}$ Percentages have been calculated using monthly averages.
    ${ }^{(1)}$ Efficiency is defined as general and administrative expenses divided by the sum of net interest and comission income and other income equity participation in associates.
    ${ }^{(5)}$ Operating income is defined as the sum of net interest, comission income, and other income.
    ${ }^{(6)}$ Primary liquidity is comprised of: (a) cash and due from banks, (b) interest bearing deposits with banks, and (c) high quality (investment grade) fixed income securities including repos, fixed income mutual funds, treasury bills, negotiable CDs, commercial paper, corporate and sovereign bonds, MBS, CMOs and ABS.
    ${ }^{(7)}$ As defined in Accord 4-2008 by the SBP
    ${ }^{(8)}$ Total capital as percentaqe of risk weighted assets, in accordance with the requirements of the SBP.
    ${ }^{(9)}$ Tier 1 capital as a percentage of assets based on risk weighted assets. In accordance with the requirements of the SBP.
    ${ }^{(10)}$ Earning retention ratio: net income from the period minus paid dividends from the period divided by net income.
    ${ }^{(11)}$ Past due loans: all loans past due 90 + days on interest and/or principal payments and all loans past due 30 days post maturity.
    ${ }^{(12)}$ Non accrual loans: all loans past due $90+$ days on interest and/or principal payments, and residential mortgages past due $120+$ days in accordance with SBP requirements.

